



Council of Governor meeting - PUBLIC

Schedule	Wednesday 8 October 2025, 3:00 PM — 4:30 PM BST
Venue	Via Teams
Notes for Participants	Quoracy: 10 Governors including 6 public, 1 partner and 1 staff
Organiser	Andrea Spencer

Agenda

3:00 PM	1. Introduction Presented by Michael Richmond	(10 mins)	1
	1.1. Welcome & Apologies Presented by Michael Richmond		2
	1.2. Declarations of Interest Presented by Michael Richmond		3
	1.3. Quoracy Presented by Michael Richmond		4
	1.4. Minutes from Previous Meeting held on 14 May 2025 For Approval - Presented by Michael Richmond		5
3:10 PM	1.5. Action Log For Approval - Presented by Michael Richmond		19
3:10 PM	2. Key Updates For Information/Note - Presented by Michael Richmond	(40 mins)	21



	2.1. Richard Jenkins - CEO Update Michael Richmond - Chairs Update Non-Executive Director Updates Kevin Clifford - People Committee Gary Francis - Quality & Governance Committee Nicky Clarke - Charitable Trustees Board David Plotts- BFS Stephen Radford - Audit Committee Alison Knowles - Finance & Performance For Information/Note		22
	2.2. Partner Governor & Local Authority Updates For Information/Note		36
3:50 PM	3. Governance Presented by Peter Walsh	(10 mins)	38
	3.1. Annual Report For Information - Presented by Peter Walsh		39
4:00 PM	4. Trust Objectives For Assurance - Presented by Michael Wright	(10 mins)	270
	4.1. Trust Objectives 25-26 Q1 Report Presented by Michael Wright		271
4:10 PM	5. Board and Assurance Committees Presented by Michael Richmond	(10 mins)	286
	5.1. Public Board of Directors Minutes - August 2025 For Information - Presented by Michael Richmond		287
	5.2. Integrated Performance Report For Information - Presented by Michael Richmond		300



	5.3. Quality & Governance Chair's Log		347
	For Information - Presented by Michael Richmond		
	5.4. Finance & Performance Chair's Log		358
	For Information - Presented by Michael Richmond		
	5.5. People Committee Chair's Log		368
	For Information - Presented by Michael Richmond		
	5.6. Audit Committee Chair's Log		373
	For Information - Presented by Michael Richmond		
4:20 PM	6. CoG 2025/26 Workplan	(10 mins)	380
	For Information - Presented by Michael Richmond		
	7. Any other Business		385
	8. Date of Next meeting: 22 January 2026		386